# ELIZABETH G. KUBALA

8208 Hoyt Farm Road Cicero, New York 13039 (315) 436-8323 • egkubala@syr.edu

### PROFESSIONAL SUMMARY

Legal professional with extensive experience teaching, training, and mentoring others. Excited to apply over 26 years of legal and managerial expertise to continue to serve veterans by training the next generation of law school students to become veteran advocates. Accustomed to juggling a heavy case load while also orchestrating multiple projects. Recognized advocate, leader, and communicator. Committed to our nation's veterans and their families.

#### EXPERIENCE

#### SYRACUSE UNIVERSITY

## Senior Director, Institute for Veterans and Military Families

Syracuse, New York (2015 - Present)

Responsible for providing leadership, management and creative effort to support all of the IVMF's programs and services. Responsible for strategic planning, generating value propositions, and developing measurable returns on investment for programs and services aimed at transitioning service members, veterans, and their families. Oversees the team's budget and also conducts business development, proposal development, and grant management.

### UNITED STATES ARMY

### Military Judge

*Watertown, New York (2011 - 2015)* 

Presided over military criminal Courts-Martial trials, performing duties comparable to those of a U.S. Federal District Court Judge. Tried cases ranging from misdemeanors to felony offenses, including: violations of regulations, theft of government property, sexual assault, child abuse, and murder. Exercised independent judgment when ruling on motions, making findings of fact, determining guilt or innocence, and adjudging appropriate sentences. Developed and implemented new instructions and procedures based on frequent changes in the law.

### Executive Officer

Heidelberg, Germany (2009 - 2011)

Orchestrated all personnel policy matters, procedures, and programs affecting the management and delivery of legal services throughout U.S. Army, Europe. Planned and executed Continuing Legal Education conferences which brought together approximately 250 military and civilian attorneys and ensured widest dissemination of changes to laws, regulations, and policies. Synchronized regular multi-national inspections by visiting senior U.S. Army legal officials.

# Administrative Law Attorney and Public Affairs Officer

Washington, D.C. (2005 - 2009)

Drafted, reviewed, and interpreted Army administrative regulations, rules, and policies for the Army Staff. Analyzed Pentagon-level legal and policy issues, provided proactive advice pertaining to matters such as: women in combat, "don't ask, don't tell," religious accommodation, and ethics. Trusted advisor to the Inspector General on high-profile, time-sensitive internal inquiries and investigations into allegations of impropriety by Army officials. Held live press conferences with world-wide media during war crimes trials by the Military Commissions at Guantanamo Bay, Cuba.

# Prosecutor, Administrative Law Attorney, Military Intelligence Officer

Killeen, Texas (1993 - 2004)

Prosecuted approximately 75 felony and misdemeanor cases in court, and handled scores more at administrative boards and hearings. Advised on Federal Ethics Regulations governing standards of conduct for all federal employees. Prepared written ethics guidance and opinions. Responsible for providing relevant, timely and accurate intel that often saves lives in combat.

EDUCATION		
THE ARMY JUDGE ADVOCATE GENERAL'S SCHOOL	LLM	May 2005
UNIVERSITY OF MISSOURI-KANSAS CITY SCHOOL OF LAW	JD	May 2000
UNITED STATES MILITARY ACADEMY, WEST POINT	BS	May 1993

#### **SKILLS AND INTERESTS:**

Licensed to practice law in the Northern District of New York, Kansas, and the Supreme Court of the United States Application pending for Attorney Accreditation with the Department of Veterans Affairs Proficient in Lexis/Nexis and Westlaw

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# **Curriculum Vitae**

### Education

The Army Judge Advocate General's School, U.S. Army, L.L.M., 2005 Awarded in Military Law

University of Missouri-Kansas City, J.D., 2000 Note and Comment Editor, UMKC Law Review

Command and General Staff College, U.S. Army, 2007

United States Military Academy, West Point, B.S., 1993 Field of Study: The American Legal System Dean's List Commandant's Award

# **Professional Experience**

Senior Director, Institute for Veterans and Military Families, Syracuse University, Syracuse, NY 2015present

Military Judge, Fort Drum, NY, 2011-2014

Executive Officer for Senior Counsel and Legal Staff, Heidelberg, Germany, 2009-2011

Administrative Law Attorney, Pentagon, Washington, D.C., 2008-2009

Media Spokesperson for the Office of Military Commissions, Washington, D.C. and Guantanamo Bay, Cuba, 2006-2008

Attorney-Advisor, U.S. Army Inspector General's Office, Washington, D.C., 2005-2006

Prosecutor, Fort Hood, TX, 2002-2004

Ethics Counselor and Administrative Law Attorney, Fort Hood, TX, 2000-2002

Battalion Intelligence Officer, Fort Hood, TX 1996-1997

Military Intelligence Platoon Leader and Executive Officer, Fort Hood, TX 1993-1996

### **Publications**

DEPLOYING JUSTICE, A HANDBOOK FOR THE CHIEF OF MILITARY JUSTICE, OFFICE OF THE JUDGE ADVOCATE GENERAL – CRIMINAL LAW DIVISION, U.S. ARMY (contributing author, 2008)

# **Bar Membership**

Northern District of New York, 2012

United States Supreme Court, 2004

State of Kansas, 2000

## **Professional Activities**

Guest Lecturer, *Administrative Discharges*, The Veterans Legal Clinic, College of Law, Syracuse University, 2015, 2016

Panel Member, *Judicial Panel – Three Jurisdictions - What Differs? Federal - State - Military*, Northern District of New York Federal Bar Association Continuing Legal Education Program, Watertown, New York, 2014

Guest Lecturer, *Fiscal Law for the Government Comptroller*, The Defense Comptrollership Program (MBA/EMPA), The Whitman School of Management, Syracuse University, 2013, 2014

Panel Member, *Families and the Home Front*, U.S. Defense Strategy, Military Posture and Combat Operations, The Maxwell School of Citizenship and Public Affairs, 2013, 2014

Guest Lecturer, *The Uniform Code of Military Justice and Administrative Separations*, Syracuse University Department of Military Science, 2012, 2013

Panel Member, *New Judge's Panel*, The 55<sup>th</sup> Military Judge Course, The Army Judge Advocate General's Legal Center and School, Charlottesville, Virginia, 2012

Lead Conference Organizer: *The U.S. Army Europe Legal Leader's Conference*, Garmisch, Germany, 2009, 2010

Lead Trip Organizer: Article 6 Visit by The Judge Advocate General of the Army, Italy, Germany, Kosovo, Belgium, 2009, 2010

Field Screening Officer for Europe, Army Judge Advocate Recruiting Office, 2010-2011

Airborne and Air Assault qualified